Under construction on land to the rear of the State Capitol is a $54.7 million building for the state Division of Administration and state Department of Education. Across Capitol Lake is the 1st Circuit Court of Appeal building. The appellate court moved into that $7.3 million building in 1995.

By ADRIAN ANGELETTE
Advocate staff writer

People may think the Horizon Plan is dead or just limping along. After a $438 million tax was rejected by voters in 1994, several big projects such as repairing sewers, replacing bridges and building roads were put on hold until money could be found to pay for them.

As Mayor Tom Ed McHugh observed recently, if voters had approved the five-year, 1-cent Horizon tax back then, that tax would be going off the books this year while the big-ticket projects would be under way.

But the Horizon Plan is more than big, splashy projects. "The Horizon Plan is a living, breathing thing that can be changed in accordance with the trends," said Elliot Atkinson, a Baton Rouge lawyer and member of the committee that drafted the original Horizon Plan.

It includes smaller plans, programs and task forces that have been

Dec. 9, 1987: Metro Council calls an election to amend Plan of Government to require comprehensive planning.
April 16, 1988: East Baton Rouge Parish voters approve the Plan of Government amendment.
Nov. 8, 1994: Voters soundly defeat a $438 million Horizon Plan tax to fund major capital projects.
1997: Planning Commission staff begins requiring five-year review of Horizon Plan to monitor progress and recommend changes.
The Horizon Plan notes Baton Rouge's transportation grid falls short of needed lines on expressways. A $99 million project to widen Interstate 10 and 12 will provide more space, including here at the point where the two interstate highways converge, in the meantime. Baton Rouge motorists are suffering through the growing pains as construction frequently calls for shutting down lanes of traffic.
The Horizon Plan called on the city-parish to find and implement ways to move traffic more efficiently. The extension of Dijon Avenue to Perkins Road handles 10,000 cars each day, or 25 percent of the 40,000 cars that each day move on Esplan Avenue.

Plan Baton Rouge lead consultant Andrew Dixmy, left, and LSU School of Architecture Professor Michael Deemont look down Laurent Street as a walking tour of downtown Baton Rouge. The tour was part of new urbanism, planning for Louisiana’s capital city. Once complete, consultants say downtown Baton Rouge should become a more attractive place to visit or to open a business.

Plan Horizon

The U.S. Bureau of Economic Analysis reports that per-capita incomes in East Baton Rouge Parish has risen to $24,677 in 1996 from $13,635 in 1987.

The Baton Rouge SMSA includes East and West Baton Rouge, Ascension and Livingston parishes. The Louisiana Economic Outlook was prepared by LSU economists Loren C. Scott and James A. Richardson.

The Louisiana Economic Outlook predicts the Baton Rouge area will pass another 2,500 jobs over the next three years.

Other significant changes brought about by the Horizon Plan include:

- Baton Rouge Police Department accreditation. Police Chief Leonard Pierre and his department have become one of few in the country to win national accreditation. Only 40 Louisiana departments in the world have sought and obtained accreditation, according to the Horizon Plan report. Drayton 2

- Law enforcement: the department had to meet national standards for training, equipment, policies and staffing, Pierre said.

"It won’t go as far as we wanted if it has reduced crime, but it did raise the number that their police department has not professional standards that their officers had," the police chief said.

- Metro Airport expansion. The airport has completed construction of a new parking garage and is continuing work on its $42 million expansion project, master alıni afore began the work done by the 1

The Horizon Plan also called on airport officials to bring the airport of Ryan from Metro Airport to the Baton Rouge area to New Orleans International Airport, thereby prompting airlines to improve service to Baton Rouge.

"In terms of consistent, continuous, strong growth, Baton Rouge has been the envy of other regions in the state."

Louisiana Economic Outlook, 1999 and 2000
Horizon Plan Action Items

The Horizon Plan approved by the Metro Council in 1992 has 288 action items. Here is the status of those items.

COMPLETED - Project done and no other work needed (3 items)

1. Horizon Plan Amendment Process - Set up consultant to change part of plan.
2. 5-Year Update Process - Look at plans to project to determine whether to modify overall plan.

ONGOING - Project started before Jan. 1, 1998 and works continues (241 items)

Land Use
1. Horizon Plan Amendment Process - Set up consultant to change part of plan.
2. 5-Year Update Process - Look at plans to project to determine whether to modify overall plan.

Growth Strategy
1. Horizon Plan Implementation - Implement plan to change part of plan.
2. 5-Year Update Process - Look at plans to project to determine whether to modify overall plan.

Transportation
1. Horizon Plan Implementation - Implement plan to change part of plan.
2. 5-Year Update Process - Look at plans to project to determine whether to modify overall plan.

Conservation and Environmental Resources
1. Water Conservation - Work with water companies to provide infrastructure for conservation.
2. Note Level Standards - Incorporate note level standards in ongoing general commercial and industrial.

Development
1. Horizon Plan Implementation - Implement plan to change part of plan.
2. 5-Year Update Process - Look at plans to project to determine whether to modify overall plan.

Recreation and Cultural Affairs
1. Horizon Plan Implementation - Implement plan to change part of plan.
2. 5-Year Update Process - Look at plans to project to determine whether to modify overall plan.

Health and Social Services
1. Horizon Plan Implementation - Implement plan to change part of plan.
2. 5-Year Update Process - Look at plans to project to determine whether to modify overall plan.

Economic Development
1. Horizon Plan Implementation - Implement plan to change part of plan.
2. 5-Year Update Process - Look at plans to project to determine whether to modify overall plan.

Public Safety
1. Horizon Plan Implementation - Implement plan to change part of plan.
2. 5-Year Update Process - Look at plans to project to determine whether to modify overall plan.

Business
1. Horizon Plan Implementation - Implement plan to change part of plan.
2. 5-Year Update Process - Look at plans to project to determine whether to modify overall plan.

The Horizon Plan called on the city-pa"n to come up with ways to improve the flow of traffic in East Baton Rouge Parish. In this photo, Public Works Director Fred Roland, foreground with hand extended, shows where an overpass will be constructed on North Boulevard to carry traffic over railroad tracks. Also pictured are, from left, Penny L. Jackson, Charles Smith and J.W. Vaughn.

Burly intersections, each one as wide as Siegen Lane and Interstategic 10, were tabbed as "growth centers," or targeted for heavy commercial activity. On the southeastern corner of the intersection alone, a hotel, a hotel, two restaurants, a cinema and two big-box stores have set up shop. In the photo, tended by being behind the right of the room will be told another restaurant.

The Horizon Plan called on the city-pa"n to establish a maintenance program for all the traffic control devices in East Baton Rouge Parish. In this photo, Al Jones, a traffic signal technician with Public Works Traffic Engineering Division, adjusts a traffic light.
Horizon Plan Action Items

The Horizon Plan approved by the Metro Council in 1992 has 288 action items. Here is the status of those items.

1. **GOING ON**: (Continued from page 14A)

- Continued Air Pollution Control - Support additional community outreach to build and stir public sentiment in favor of the Clean Air Act and the current Metro Clean Air Action Program.
- Cities and Counties - Continue efforts to identify communities that have the potential to develop and maintain their own local air quality plans.
- Development and Planning - Continue to develop and maintain an updated inventory of facilities and community facilities.
- Environmental Education - Continue to develop and maintain an inventory of facilities and community facilities.
- Industrial Waste Control - Continue to develop and maintain an inventory of facilities and community facilities.
- Individual Water Collection Systems - Continue to develop and maintain an inventory of facilities and community facilities.
- WaterWaste (WaterWaste) - Promote increased awareness and knowledge of the benefits of recycling.
- Stormwater Management - Develop stormwater management guidelines for the development of new subdivisions.
- Water Quality Programs - Develop water quality programs to ensure the protection of local watersheds.
- Waste Heat Recovery - Develop waste heat recovery programs to reduce energy consumption.
- Waste Reduction - Develop waste reduction programs to reduce the amount of waste sent to disposal facilities.
- Wetland Health Protection - Locate and protect wetlands that are important to the local ecosystem.
- Wildlife Habitat - Develop wildlife habitat programs to protect and enhance local wildlife populations.
- Wolves - Develop wolves programs to protect and enhance local wolf populations.
- Zero Landfill - Develop zero landfill programs to reduce the amount of waste sent to disposal facilities.

2. **INSTRUMENTS**

- **3 Things you can do to help the environment**
  - Reduce, Reuse, Recycle
  - Use public transportation
  - Plant a tree

3. **IMPACT**

- **3 Major Changes in the Horizon Plan since 1992**
  - Increased emphasis on air quality
  - Increased emphasis on water quality
  - Increased emphasis on solid waste management

4. **SUSTAINABLE DEVELOPMENT**

- **3 Principles of Sustainable Development**
  - Environmental sustainability
  - Social sustainability
  - Economic sustainability

5. **SUSTAINABLE LIVING**

- **3 Tips for Sustainable Living**
  - Reduce, Reuse, Recycle
  - Use public transportation
  - Plant a tree

6. **SUSTAINABLE COMMUNITIES**

- **3 Elements of Sustainable Communities**
  - Mixed-use development
  - Access to public transportation
  - Pedestrian-friendly design

7. **SUSTAINABLE ECONOMY**

- **3 Strategies for a Sustainable Economy**
  - Local sourcing of goods and services
  - Use public transportation
  - Use local renewable energy sources